

S E C R E T

FILE

9 February 1968

MEMORANDUM FOR: The Executive Director-Comptroller

THRU : Chief, Historical Staff/DCI

SUBJECT : Historical Programs in the Directorates
for Intelligence, Science and Technology,
and Support

PART I: Historical Programs

1. I regret that this quarterly report is almost four weeks overdue. However, there has been a delay in the receipt of progress reports from some offices in the three Directorates. The reports have not been submitted on the regular quarterly form so that I have attached under Tab A a form currently in use in the DDI; under Tab B a Memorandum for the Record by the Chairman of the DDS&T Historical Board; and under Tab C a Memorandum for the Record by the Chairman of the Support Services Historical Board. Since the inception of the three programs progress has been reasonable: fairly uniform in DDS&T; excellent in some areas of DDS, while below expectations in others; and rather disappointing in DDI except in two or three areas. During the last quarter of 1967 progress was minimal and I am afraid that we temporarily lost our momentum.

2. We have tried as far as possible to limit historical writing to on-duty personnel. I believe our thinking will have to be revised on this score. The continuing press of other duties and the recent organizational changes (especially in DDI) have militated against any continuous historical writing by those on duty. In all three Directorates there are only five annuitants for writing under contract. Considering the volume of contemplated papers this number is infinitesimal.

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3. I think the slowing down of the program has in some part been my fault. I propose to seek meetings with the historical offices of the three Directorates and once more urge them to:

- a. Review their rosters of prospective retirees and see if some of these officers can not be relieved of normal duties for the last six months of their incumbency so that they can devote themselves to historical writing;
- b. Increase the number of personnel writing under contract by bringing back more annuitants. I have not forgotten your original prohibition against the use of too many annuitants but I think it would not be excessive if each Directorate had a minimum of five.

4. I trust that the next quarterly report will show greater progress.

25X1 PART II: Dr. []

1. Since coming on duty Dr. [] has spent most of his time attending briefings and reading a vast amount of material. This includes:

- a. Two lengthy briefings by [] on the Agency; 25X1
- b. Attendance at the Intelligence Review Course;
- c. General briefings by Mr. Jack Smith on DDI, Mr. [] on DDS, and Mr. Karl E. Duckett on DDS&T. 25X1
- d. A brief discussion with Mr. Karamessines covering the Clandestine Services and extensive briefings by Messrs. [] 25X1
- e. A study of the process of estimating--sitting in at ONE staff deliberations, Board meetings, USIB meetings, etc.;
- f. Briefings by OCI, CRS, OCS, FBIS, DCS, NPIC, FI Staff, Records Administration Branch, etc.;

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- g. Reading of material on Agency relations with Congress and the Executive, provided by the Legislative Council;
- h. Review of the historical programs for the four Deputy Directorates.

25X1 2. Dr. [] and I are in the habit of meeting for an hour or so each day to discuss past and future briefings. I think this has been useful as there are many areas on which I can give him more detailed information and can constantly act as a sounding board for his ideas.

25X1 3. I propose to set up a number of additional briefings for Dr. [] in the four Directorates. These will continue for several months but in the future will not take up all of his time. We both agree that he should learn as much as possible about the Agency but that it will be impossible during the time at his disposal to delve too deeply into all the major segments. It will be sufficient to know in general what is done and by whom so that he can more easily discuss the various programs and advise when necessary on the writing of historical papers.

25X1 4. I have asked Dr. [] to review from time to time initial drafts of historical papers so that he can see at first hand the types of papers that are being produced, the differences in the various styles of writing, and can advise the offices as to format and techniques of historical writing. He has reviewed five drafts. He has also given Messrs. [] 25X1 [] some valuable suggestions and has agreed to hold seminars with historical officers and writers. 25X1

5. As he acquires more and more knowledge of the various major components of the Agency, Dr. [] will give more thought to our present programs and programs for the future. I personally think that he will provide wise guidance in regard to our historical programs and I await with great interest any suggestions or recommendations that he eventually will forward to you. 25X1

[]
Historical Staff/DCI

Attachments:

Tab A, B, and C

S E C R E T

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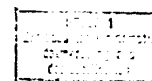
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TAB S

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HISTORICAL PROGRAM
OF THE
DIRECTORATE OF INTELLIGENCE
JANUARY 1968

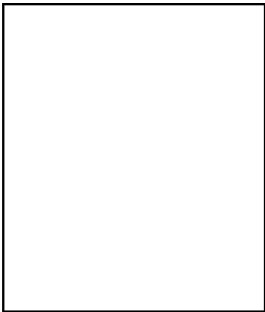
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DBI HISTORICAL PROGRAM

January 1968

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>CENTRAL REFERENCE SERVICE</u>			
Narrative History		Preliminary research and index of pertinent material 1952-57 completed. No progress in last quarter.	
Biographic Program, 1952 to Date		Major source materials assembled. In abeyance pending completion of CRS reorganization.	
Graphics Register		Outline completed. Work to resume about 1 July 1968 in advance of writer's retirement.	October 68
Historical Intelligence Collection		Walter Mforzheimer	
Liaison Staff		Negotiations currently under way to use two former Liaison Staff members to write this paper.	July 68

* On temporary assignment to Retirement Study in Office of Personnel.

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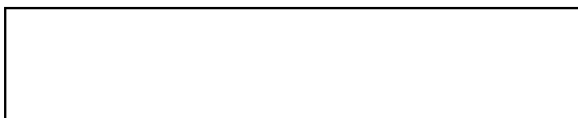
<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>DDI INFORMATION REQUIREMENTS STAFF</u>			
Collection Guidance Staff		50% complete.	31 January 68
History of Requirements Function		Writer assigned, 2 Jan 68.	
<u>DOMESTIC CONTACT SERVICE</u>			
Narrative History		70% written.	31 March 68
		Not started.	30 April 68
		Not started.	30 April 1968
		Will be revised.	31 July 68
		Completed. Under review by DDI Historical Board.	
		Not started. May incor- porate in over-all history.	
		Some research. No progress last quarter.	31 July 68

* Annuitant under contract.

DEI HISTORICAL PROGRAM

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
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ACADEMIC CONTACT SERVICE (Continued)



Draft completed.

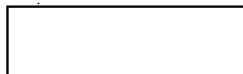
31 January 68

50% written. No progress
last quarter.

30 April 68

FOREIGN BROADCAST INFORMATION SERVICE

History of FEIS



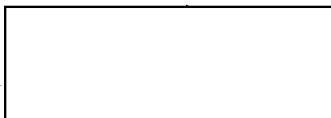
First Draft, 1941-46 completed
and submitted. 1947-67 period
in research.

December 68
Draft

History of FDD

New writer to be
assigned.

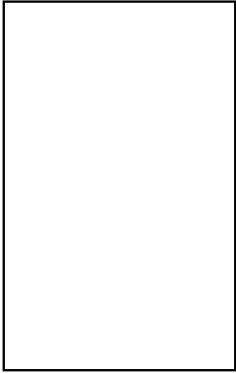
First Draft, 1940-52 to be
revised and extended to
1967.



May be cancelled and the
subject matter included in
the over-all history of
FEIS.

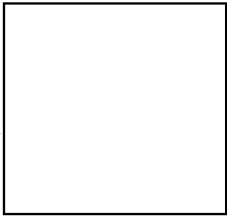
* Annuitant under contract.

DDI HISTORICAL PROGRAM

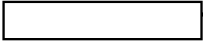
<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>NATIONAL PHOTOGRAPHIC INTERPRETATION CENTER*</u>			
Narrative History (Part IA), 1953-58		Outline finished. Research started.	1 July 68
Narrative History (Part IB), 1956-61		Outline finished. Research started.	30 November 68
Narrative History (Part II), 1961-66		Outline finished. Research started.	
Relations with Foreign Governments		Outline finished. Research started.	
Field Operations			
The Cuban Crisis, 1962		Some debriefing.	

* The NPIC program continues active as previously reported but the pace is slow. Materials are being assembled but no writing has started.

DDI HISTORICAL PROGRAM

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>OFFICE OF BASIC AND GEOGRAPHIC INTELLIGENCE</u>			
NIS Program		Research in progress.	
Geography Division		Outline approved. Review of previous papers undertaken. No progress in last quarter.	August 68
Map Library		Source materials from Records Center reviewed and beginning made toward compilation of personnel briefs.	
Cartography Division	_____	_____	

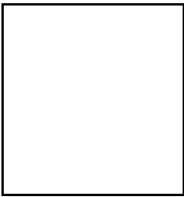
OFFICE OF CURRENT INTELLIGENCE

Narrative History		Chronological outline in process.
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* New appointment.

** Awaiting replacement in his regular assignment to
permit time for historical writing.

DDI HISTORICAL PROGRAM

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>OFFICE OF CURRENT INTELLIGENCE (Continued)</u>			
Story of OGI Publications		Manuscript completed on development of Central Intelligence Bulletin. Under review by Deputy Director; OGI.	January 68
CIA Watch Office and Operations Center		Work begun 18 Sep 67 on full-time basis, suspended 1 Dec 67. Writer reassigned.	
The White House Relationship*			
The Liaison Relationship*			
Task Force Histories*			
OGI and the NIE Program*			

* OGI reports press of business makes it impossible to assign additional writers at this time.

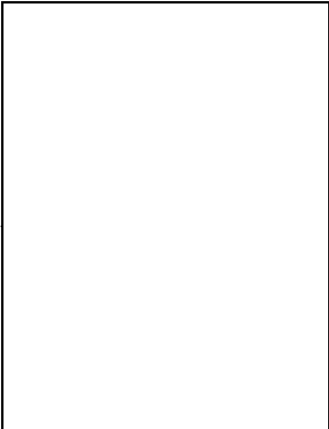
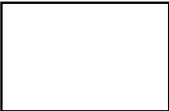
DBI HISTORICAL PROGRAM

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>OFFICE OF THE DEPUTY DIRECTOR FOR INTELLIGENCE*</u>			
The Office of the DBI	_____	_____	
DBI Administrative History	_____	_____	
The Special Research Staff	_____	_____	
<u>OFFICE OF ECONOMIC RESEARCH**</u>			
History of Office of Research & Reports	_____	_____	
Development of Economic Intelligence, 1943-66	_____	_____	
OCR Support of the U.S. Export Control Program	<div style="border: 1px solid black; width: 150px; height: 20px;"></div>	Research in progress, but behind schedule.	
Economic Intelligence Committee	_____	_____	

* These papers have been tentatively projected but no firm assignments have been made.

** OCR has been unable to proceed with program as previously planned because of personnel shortages and lack of available assistants.

DUI HISTORICAL PROGRAM

<u>History</u>	<u>Writer</u>	<u>Status</u>	<u>Approximate Deadline</u>
<u>OFFICE OF STRATEGIC RESEARCH*</u>			
		In progress.	1 February 68
	(Retiree)	To reopen negotiations, Jan 68.	First Draft
	_____	_____	
	_____	_____	
	_____	_____	

*OSR plans to review its historical program this
spring, and submit a new schedule.

TAB S

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DDS&T-181-68

19 January 1968

MEMORANDUM FOR THE RECORD

SUBJECT: DDS&T Historical Program as of 15 January 1968

25X1 1. During the last quarter of 1967 the DDS&T Historical Program moved ahead well in some areas and lagged in others. Overall, the program fell somewhat short of expectations. A number of factors contributed, e. g. the anticipated move of OSA to [] changed assignments of some Office representatives, etc. However, the single factor affecting all Offices was pre-occupation with the Program Call.

a. Nevertheless, in spite of the foregoing, the Office of Special Projects was able to complete its effort, which is now ready for binding. The Foreign Missile and Space Analysis Center has completed its basic paper and needs only to round out its single monograph on GMAIC.

b. The Office of Special Activities, which has a sizeable task, has continued to make progress but has been held back because of the upcoming (January) Office move. The OSA effort is about 60 percent complete.

c. The Office of Research and Development increased from 60 percent to approximately 70 percent complete during the period in the face of an all-out Office effort to resolve budget problems.

d. Minor progress was reported by Office of Computer Services; however, increased attention can now be given to its historical effort. While OCS reports a completion figure of only 30 percent as of mid-January the magnitude of its task (smaller than most other Offices) is such that this figure can increase dramatically with a minimum of concentrated effort.

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DDS&T-181-68

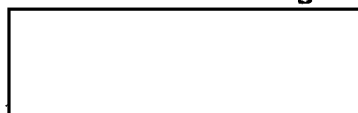
SUBJECT: DDS&T Historical Program as of 15 January 1968

e. The Office of ELINT has a problem in that its historian has been assigned to other duties which permit little time for the historical project. The ELINT history is being prepared in two parts which cover the pre-and-post 1962 activities. While the "pre" section is essentially complete, the "post" section is in the contemplative stage - and holding. This problem has been discussed with the Director of ELINT and hopefully a solution will be forthcoming soon.

f. The Office of Scientific Intelligence, which has an extensive area to cover, is well along with its program and reports it about 80 percent complete.

2. The Historical Program of this Directorate, while making good progress, is beset by the same problems which affect historical programs in general. Unless the necessary research and writing is performed by persons who have this as a sole responsibility, the program must be temporarily shelved whenever it competes with the need to keep current with day-to-day Office activities.


3. In the first quarter of this year, however, it is hoped that substantial progress can be made, and that several more of the Office projects can be wrapped up before summer vacations begin.



Chief

DDS&T Historical Board

25X1

cc: Mr. 

25X1

TAB S

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7 February 1968

MEMORANDUM FOR THE RECORD

SUBJECT: Support Services Historical Program for
the Quarter Ended 31 December 1967

Progress during the last quarter of 1967 was somewhat irregular, good in some areas but short of expectations in others. Following is a brief summary for each office:

a. In the Office of Security personnel who have been designated to prepare portions of the history are continuing to develop reports as time will permit. The matter of using independent contractors to supplement the work now being performed by on-duty personnel is still being explored.

25X1 b. The status of the history of the Office of Finance has changed little from the previous quarterly report. Mr. [redacted] a former employee, was put under contract in November and has been reviewing various sources available for research and material previously drafted. In addition one of the several monographs assigned to this Office has been completed in first draft. Outlines of the other monographs are expected shortly.

c. Chapter I of the history of the Office of Communications, "The Transitional Period," has been completed and published. This chapter covers the history of the Office from 1 October 1945 through 18 September 1947. Chapter II, "The Developmental Period," covering the period 18 September 1947 through 1 July 1951 is approximately 60 percent complete.

At present the Office is contemplating a third chapter tentatively entitled "The Expansion Period" which will cover the period from 1 July 1951 to 31 December 1966. This chapter will probably contain separate sections outlining the history of each of the overseas areas and Headquarters, plus a few additional sections on the development and application of new advancements in the communications field. The main problem will be to find someone to write Chapter III as Mr. [redacted] who has been working under contract will leave us after the completion of Chapter II.

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25X1 d. The vital records of the Office of Training have a
25X1 great abundance of material of considerable value. Conse-
quently the compilation of a proper history will be a formid-
able task. Mr. [] has started the research on the
period 1946-1950 and is preparing an outline. Mr. []
[] has been working on the period 1949-1952 with parti-
cular emphasis on paramilitary training. Mr. [] expects
to be able to devote at least half his time to historical
research and writing over the next few months, but progress
may be slow.

25X1

25X1

e. Progress in the Office of Medical Services has been
slow. The press of normal duties makes it almost impossible
for on-duty personnel to devote much time to historical
endeavors and the Office has no annuitants which can be
brought back under contract. However work is going forward
on three monographs.

f. The Office of Personnel is pushing forward in a
very satisfactory manner. The Position Management and Com-
pensation Division and the Records and Control Division have
completed their drafts. Benefits and Services Division has
completed more than half of its assigned chapters. The
Recruitment Division has written 90 percent of its draft
history. The Mobilization and Military Personnel Division
has written 85 percent of its assignment on "Utilization
and Administration of Military Personnel." Placement
Division has completed 50 percent of its project. Contract
Personnel Division got off to a late start but has completed
about 10 percent of its first draft on "Administration of
Contract Personnel."

g. The Office of Logistics has made excellent progress
with its numerous historical papers a list of which is
attached.



, Chairman
Support Services Historical Board

25X1

Attachment

STATUS REPORT - OL HISTORY

25X1	[REDACTED]	
1	Brief Historical Introduction to the Office of Logistics	First draft 30% completed
2	Current Mission, Organization, and Functions of OL, etc.	" " "
3a	Brief History of Planning Staff	Draft completed
3a(1)	Brief History of the Transportation Division	" "
25X1	[REDACTED]	
3b	Brief History of Security Staff	50% completed
25X1	[REDACTED]	
3c	Brief History of Personnel Staff	Researching
25X1	[REDACTED]	
25X1	3c(2) [REDACTED] - Logistics Support	Draft completed
25X1	[REDACTED]	
25X1	(3) [REDACTED] - Supply Support	Researching
25X1	[REDACTED]	
3d	Brief History of Supply Division	Outline completed
c(1)	Development of Property Systems and Accountability	" "
25X1	[REDACTED]	
25X1	3c(3) [REDACTED] Supply Support	Draft completed
25X1	[REDACTED]	
25X1	3c(4) [REDACTED] Supply Support	Researching

25X1	[REDACTED]		
25X1	3c(5)	[REDACTED] - Supply Support	Draft completed
25X1	3c(7) (8) (9) (10) (13)	[REDACTED]	7, 8, 9, & 10 - Draft completed 13 being researched with area division
25X1		[REDACTED]	
	(11)	OL Acquisition of Materiel for [REDACTED]	20% completed 25X1
25X1		[REDACTED]	
	(12)	Vietnam - Supply Support	75% completed
25X1		[REDACTED]	
	3f	Printing Services Division	Draft completed
25X1		[REDACTED]	
	3g	Logistics Services Division	40% completed
25X1		[REDACTED]	
25X1	3h	Real Estate and Construction Division, OL	Draft completed
	3i(1)	History of the [REDACTED]	Researching
	(2)	OL Building Planning [REDACTED]	"
	(3)	OL Management and Support in Acquisition	Draft completed
25X1		[REDACTED]	
	3j	Procurement Division	Draft completed
25X1		[REDACTED]	
	3k(1)	Procurement in Connection with [REDACTED]	Draft completed 25X1
	(3)	Procurement in Connection with [REDACTED]	" " 25X1

25X1

[REDACTED]

25X13(2)

Procurement in Connection

[REDACTED]

Draft completed

25X1

[REDACTED]

3(3)

Procurement in Connection with

[REDACTED]

Draft completed

25X1

25X1

[REDACTED]

3(4)

Incentive Contracting

Draft completed

25X1

[REDACTED]

3(5)

Cost Reduction through Procurement

Draft completed